NovaBridge

Company Presentation

NASDAQ: NBP

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Bridging the gap between exceptional science and global patient impact

A global biotechnology company that identifies differentiated innovation and applies disciplined development, financing, and partnering strategies to create value

The Opportunity

Exceptional science is emerging worldwide, yet too many promising therapies never reach their full potential. We believe the bottleneck is not innovation, but the path to patients

NovaBridge

We identify, de-risk, and advance high-potential therapies, helping transform breakthrough innovation into meaningful patient impact

Innovation is no longer the bottleneck, translation is

2,227

New Molecule Entities are being developed in China

Up from ~78 in 2013; a 28×
expansion in more than a decade

~85%

Growth from Asia

Of global innovative
pipeline in 2024

46%

New Molecules from China

Of all new molecules entering human trials in H1;
up from ~17% a decade ago

>$50B

China-Origin Deal Value

In 2024; a 10× increase from ~$5B in 2020,
~30% of global licensing volume

Data Source: Nature Biotechnology; McKinsey; Goldman Sachs 2025 report; Nature, Sep 2025; CBC Internal analytics

Three advantages drive NovaBridge's value-creation model

We access differentiated assets early through trusted relationships, deep networks, and on-the-ground expertise

We develop and advance assets ourselves across global markets, from IND through clinical proof-of-concept, generating the data needed to drive informed strategic decisions

We deploy capital selectively and flexibly, focusing on opportunities where our differentiated capabilities create the greatest advantage

A repeatable model for building sustainable value

Each franchise applies a disciplined approach to sourcing, development, financing, and value creation

Established Franchises — Future Growth Platforms

	Givastomig	Visara	Europe	Women's Health
Positioning	Focused on GI cancers with significant unmet need	Focused on retinal disease, with expansion opportunities across multiple vision-threatening conditions	Targeting access gaps in Europe through differentiated development and commercialization pathways	Focused on areas of significant unmet need where current treatment options remain limited
Key Milestones	**Givastomig secured FDA Accelerated Approval Eligibility:** First-in-Class potential for GEC and other solid tumors **Financing as a potential independent entity and partnership discussions in progress**	**Assembled world-renowned team:** seasoned management anchored by ophthalmology leadership **Financing and partnership discussions in progress** **Signed term-sheet VIS-102**: to license a potential BIC positioning recombinant protein for a rare disease, with US peak sales >$1B	**Discussions with large commercial stage EU based pharma companies**	**700+ assets screened**, 2 assets under active evaluation **Financing and partnership discussions in progress**

Exceptional assets create value today.
A repeatable model creates value over time

The NovaBridge model in action: Givastomig

Rapid development and multiple pathways to value

Access

Identified a differentiated CLDN18.2 opportunity combining high-affinity target binding, broad activity across CLDN18.2 expression levels, and conditional 4-1BB activation designed to balance efficacy and safety

Development

Advanced givastomig from Phase 1b to Phase 3 readiness in approximately 18 months

77%

Confirmed ORR at 8 mg/kg in Phase 1b

Optionality

Created multiple pathways for value realization through regulatory progress, financing discussions, and strategic partnering opportunities

$5B+

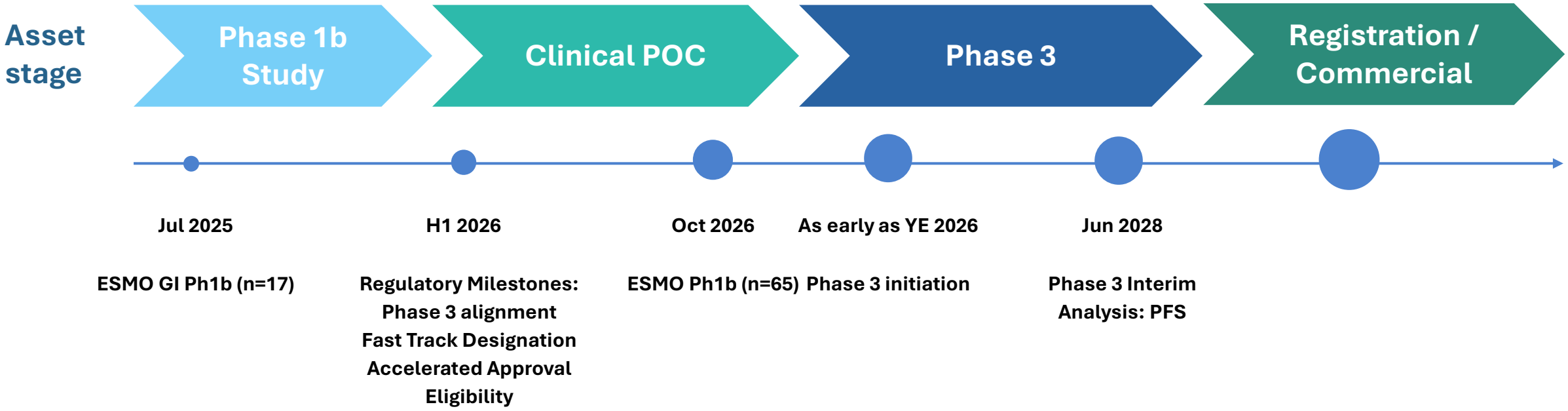
Peak sales potential across indications

Givastomig demonstrates NovaBridge's ability to execute efficient clinical development strategies and advance programs toward major value inflection points with multiple options for value realization

Givastomig data cut-off Dec 2, 2025. Peak sales potential reflects management estimates of the global opportunity.

Givastomig: Exceptional clinical execution proof point

Speed to Phase 3: 18 months from Phase 1b data (n=17) to Phase 3 initiation



Givastomig: Differentiated clinical profile

Clinical differentiation: Deep, durable activity in Phase 1b first-line gastroesophageal adenocarcinoma, with nivolumab and chemotherapy

High response rates

77%

Confirmed ORR at 8 mg/kg

73%

ORR incl. uPR at 12 mg/kg

96-100%

Disease control rate across dose cohorts

Compares favorably with current 1L benchmarks, with room for maturation at 12 mg/kg.

Broad biomarker activity

ORR preserved across CLDN18.2 strata

Claudin 18.2 levels	8 mg/kg 12 mg/kg
CLDN18.2 ≥75%	76% / 67%
CLDN18.2 1-74%	78% / 79%

Activity extends well beyond CLDN18.2-high patients, supporting a materially broader addressable population.

Durable disease control

>15 mo

Median DoR at 8 mg/kg

16.9 mo

Median PFS at 8 mg/kg

OS NR

Median OS not reached; 12-month OS 69%

Deep tumor shrinkage, sustained PFS and immature but encouraging OS.

Givastomig data cut-off December 2, 2026.

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Givastomig: $5B+ peak sales potential across indications, if approved

Expanding from the 1L GEA to BTC and PDAC

	Indication expansion options	Regimen	Pivotal start	Notes	Peak sales
GEA	**HER2- | 1L metastatic | CLDN >=1, PD-L1 >=1**	Giva + nivo + chemo	2026	Current lead indication	$2B+
GEA	HER2- | 1L metastatic | CLDN 1-74, PD-L1 <1	Giva + chemo	2029	Expedites recruitment in companion study	
GEA	HER2- | 1L metastatic | CLDN <1, PD-L1 <1	Giva + chemo	2028	Builds preliminary data in companion study	$2B+
GEA	HER2- | 1L locally advanced resectable	Giva + durva + FLOT	2028	Two IITs supported by leading KOLs	
GEA	HER2+ | 2L, CLDN >=1	Giva + Enhertu	2028	Combination with an approved ADC backbone	
BTC	1L metastatic | CLDN >=1	Giva + durva + gem/cis	2027	Cohort recruiting in Phase 1b	$0.5B+
PDAC	1L metastatic | CLDN >=1	Giva + gem/Abraxane	2028	Cohort recruiting in Phase 1b	$1B+

$5B+

Peak sales across all indications, if approved

Peak sales potential reflects management estimates of the global opportunity. GEC = gastroesophageal adenocarcinoma; BTC = biliary tract cancer; PDAC = pancreatic ductal adenocarcinoma; IIT = investigator-initiated trial.

The NovaBridge model in action: Visara

Target-product-profile driven asset sourcing, world-class expertise, and franchise creation in ophthalmology

Access

Identified high-conviction opportunity with differentiated ophthalmology assets

Applied a clear target product profile to identify the lead asset in neovascular retina disease focused on durability, accessibility, and unmet patient need to build an ophthalmology franchise with other high unmet assets in process

Multiple assets identified

Differentiated ophthalmology assets sourced and/or secured

Development

Built a world-class front and back of the eye experienced team to accelerate global development

Assembled experienced ophthalmology leaders with global development expertise, including China execution capabilities, to advance programs rapidly while maintaining global quality standards

Global expert team

World-class team with global execution expertise

Optionality

Multiple pathways to value creation

Structured partnerships, financing solutions, and development strategies that support franchise growth while preserving future upside.

Multiple paths

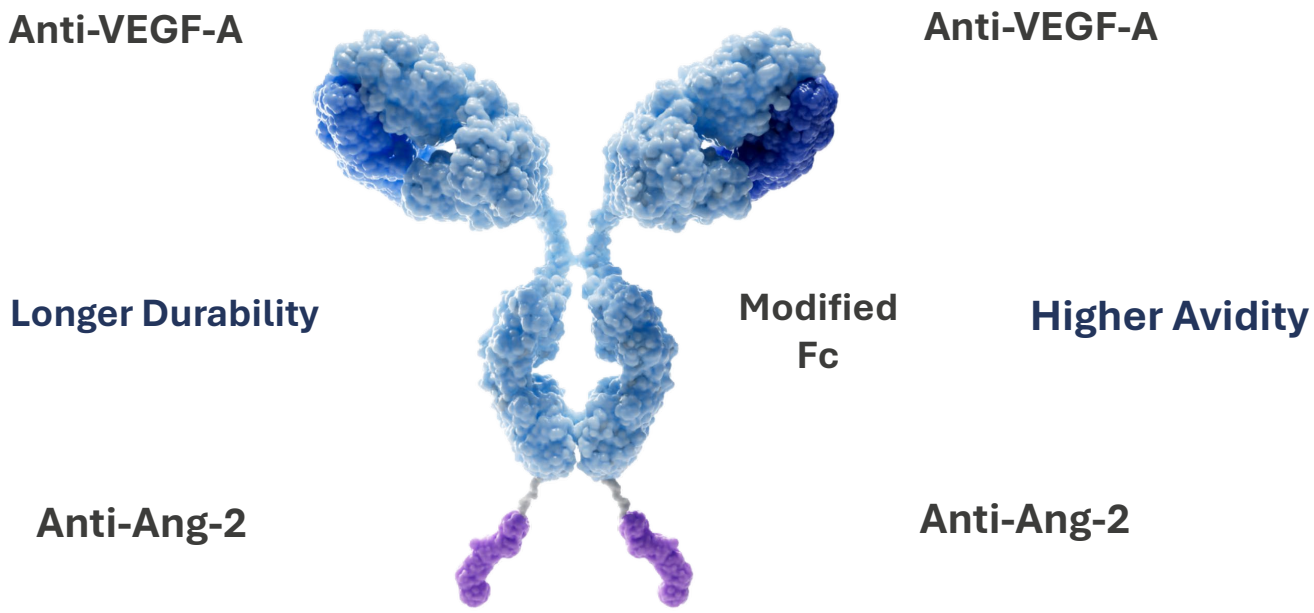
Financing and partnership pathways preserved

Visara demonstrates how NovaBridge combines differentiated asset sourcing with the ability to build high-caliber teams around compelling therapeutic opportunities

The first dual-targeting peptibody candidate designed to treat ocular neovascularization

VIS-101

- 2X the binding sites for VEGF-A
- 2X the binding sites for ANG-2
- Improved inhibitory activity compared to the industry leading product
- Long vitreous half-life of ~8-12 days*



Potential Next Generation SOC in nAMD, DME, RVO

Potential to be best-in-class anti-VEGF/Ang-2 agent with **LONGER DURABILITY** and **LESS FREQUENT DOSING**

** Assumes 6mg or 9mg dose*

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Visara: Lead retinal asset with an expanding pipeline

Front and back of the eye, targeting aggregate annual markets of more than $10 billion

VIS-101

Tetravalent VEGF / ANG-2 peptibody
Phase 2b expected to start in 2H 2026

AMD | DME | RVO

Extended durability by design — materially fewer injections than the current anti-VEGF / ANG-2 standard of care.

Best-in-class potential with prolonged durability

$8Bn
Projected annual market

>90%
Probability of technical success

Late-stage, de-risked and financed
China rights sublicensed to Everest Medicines to fund Phase 2b expected to start in 2H 2026

Pipeline Expansion

Two additional promising pipeline assets to replicate success

VIS-102

Term sheet signed

A potential best-in-class biologic in a rare disease indication. Target, terms and economics undisclosed.

VIS-103

Under evaluation

A potential first -in-class AND best-in-class biologic in a rare disease indication. Details withheld while negotiations continue.

Full disclosure will follow on completion of the respective transactions

AMD = age-related macular degeneration; DME = diabetic macular oedema; RVO = retinal vein occlusion. Programme details for assets under negotiation are withheld. Market size reflects management estimates.

Extending the same repeatable model into new areas

Future growth built around the same principles: unmet need, differentiated assets, exceptional talent, and flexible value creation

Europe

POSITIONING

Applying the NovaBridge model to underserved opportunities in Europe

KEY MILESTONES

Partnership discussions with major European pharmaceutical companies

Women's Health

POSITIONING

Applying a target-product-profile driven sourcing strategy in a high unmet need area

KEY MILESTONES

700+ assets screened, 2 opportunities under active evaluation

In late-stage discussions with financing partners and potential strategic partners.

Our vision and growth path

Creating a repeatable engine for turning exceptional science into patient impact

Establish the foundation
Next 12 months

- Expand clinical and BD capabilities
- Advance givastomig and Visara

Two scaled franchises

Scale the playbook
Next 1-5 years

Hub level

- Source new assets
- Launch new spokes

Spokes level

- New clinical and commercial milestones
- First revenue generating assets
- Additional Value realization events

Repeatable growth engine

Sustainable company
Next 5-10 years

Group level

- Diversified 10+ asset portfolio
- Selective commercialization
- Partner of choice
- Sustainable profitability
- Trusted public company

A sustainable biotechnology company

NovaBridge at a glance

NBP

Nasdaq ticker

Publicly traded biotechnology company

Global

Capabilities

United States, Europe and Asia

2

Proofs of execution

Givastomig and VIS-101

3

Clinical-stage assets

Programs in active development

~$216M

Cash & equivalents

Incl. short-term investments[1]

NONE

Debt

Debt-free balance sheet[1]

700

Assets screened

Disciplined sourcing process

Multiple

Value-creation pathways

Development, partnering, financing, affiliate formation

1. NovaBridge information reported for June 30, 2026 financials (including $191 million Cash and cash equivalents, ~$25 million investments at fair value, equity securities

A differentiated clinical pipeline built on our global platform

ASSET/ TARGET	INDICATION(S)	REGIMEN	PHASE 1	PHASE 2	REGISTRATIONAL/ PHASE 3	NCT #	MILESTONES
Givastomig[1,2] CLDN18.2 X 4-1BB	1L GEA	Giva + Chemo + Nivo vs. Chemo + Nivo	CLDN18.2 Positive/PD-L1 Positive			NA	Initiate as early as YE 2026
		Giva/Nivo/Chemo v. Nivo/Chemo	CLDN18.2 Positive			NCT07432295	Phase 2 data 2H 2027
		Giva + Chemo + Nivo	CLDN18.2 Positive			NCT04900818	Phase 1b data at ESMO 2026
		Giva + Chemo	CLDN18.2 Low/PD-L1 Low				Phase 1b cohort ongoing
	1L BTC	Giva + Chemo + CPI	CLDN18.2 Positive				Phase 1b cohort ongoing
	1L PDAC	Giva + Chemo	CLDN18.2 Positive				Phase 1b cohort ongoing
VIS-101 VEGF-A X ANG-2	Neovascular AMD	Mono	Phase 2b (China)				Phase 2b FPI 2H 2026 anticipate ph3 initiation 2H 2027
	DME	Mono				NCT05940428	Phase 1 complete
Ragistomig[1] PD-L1 X 4-1BB	Solid Tumors	Ragi ± PD-(L)1				NCT04762641	Partnered with ABLBio who leads development Phase 1 data at ESMO 2026
Ulilediimab CD73	NSCLC	Uli + PD-(L)1 ± Chemo	CD73 Positive			NCT06984588	Partnered with TJ Bio

1. *Givastomig also known as ABL111, ragistomig also known as ABL503*
2. *BMS agreed to manufacture, supply and grant us a license to use nivolumab (OPDIVO®) in our Phase 1 trial to evaluate givastomig's combination with nivolumab and mFOLFOX6*
3. *Trial conducted by TJ Biopharma, NCT04322006*
4. *Global rights, ex-Greater China, ex-South Korea*
5. *Global rights, ex-China*

Notes: mAb = monoclonal antibody; bsAb = bispecific antibody; 1L = first line; nivo = nivolumab; tori = toripalimab (TUOYI®); CPI = checkpoint inhibitor; GEA = gastroesophageal adenocarcinoma, including gastric cancer, gastroesophageal junction cancer, and esophageal adenocarcinoma; BTC = biliary tract cancer; PDAC = pancreatic ductal adenocarcinoma; NSCLC = non-small cell lung cancer; Wet AMD = wet age-related macular degeneration; DME = diabetic macular edema; FPI = first patient in; PD-(L)1 = inhibitors of PD-L1 or PD-1; CLDN18.2 = Claudin18.2; CLDN18.2 Low = CLDN18.2 < 75%; PD-L1 Low = CPS < 1

Ongoing Clinical Trials Clinical Trials to be Initiated

Oncology Programs Ophthalmology Programs

NovaBridge

$216m in cash and investments to support strategic inflection points

Maintained a strong debt-free balance sheet with ~$216[1] million in cash and cash equivalents and investments at fair value, equity securities, as of June 30, 2026, providing runway through several important clinical and strategic inflection points, including givastomig's planned Phase 3 interim data readout in 2028.

Important clinical and strategic inflections points supported by cash runway

2026

- **GIVA:** Phase 1b dose expansion updated data at ESMO
- **GIVA:** Complete phase 2 combo study enrollment for 1L GEA
- **GIVA:** Phase 3 initiation, as early as YE26
- **RAGI:** Phase 1b topline data monotherapy study for solid tumors at ESMO
- **VIS101:** Phase 2b initiation for neovascular AMD

2027

- **GIVA:** Phase 1b readouts in 1L BTC and PDAC
- **GIVA:** Phase 2 data readout for 1L GEA
- **VIS101:** Phase 2b readout
- **VIS101:** Phase 3 initiation for neovascular AMD

2028

- **GIVA:** Phase 3 interim data readout for 1L GEA

Notes: 1. As of June 30, 2026, NovaBridge has ~$191 million Cash and cash equivalents, ~$25 million investments at fair value, equity securities. ESMO = the European Society for Medical Oncology; GIVA = givastomig; RAGI = ragistomig; GEA = gastroesophageal adenocarcinoma; BTC = biliary tract cancer; PDAC = pancreatic adenocarcinoma

VIS-101 Givastomig Ragistomig

Upcoming catalysts

Notes: 1L = first line; GEA = gastroesophageal adenocarcinoma (gastric, GEJ, esophageal); BTC = biliary tract cancer; PDAC = pancreatic ductal adenocarcinoma; NSCLC = non-small cell lung cancer; PFS = progression-free survival. Illustrative timeline reflects management's current expectations; not to scale.

NovaBridge

Thank you

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